



2018



**Executive Program
Budget In Brief
City of Sheboygan, Wisconsin**

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September 5, 2017

To the Members of the Common Council and Mayor Mike Vandersteen:

Transmitted herein is the City of Sheboygan's 2018 Executive Budget for the fiscal year beginning January 1, 2018.

The proposed budget represents one of the most important documents presented to and approved by the Common Council. Consistent with the six focus areas of the City of Sheboygan Strategic Plan 2017-2021, it establishes an operational and financial plan for the delivery of city services and implementation of the city capital improvement program. In today's economic climate, each governmental agency whether local, state, or federal functions with a unique set of challenges and circumstances based on its past decision, financial conditions, and expectations from constituents. This budget seek to balance the needs for community services with equally important need to maintain financial stability.

2018 Budget Summary

The 2018 proposed budget is more than just revenues, expenses, appropriations, and projects. It serves four basic purposes:

- It is a policy document that is defined by the Common Council as the direction toward which the city is moving.
- It is a financial plan that defines the various sources of funds to be collected as well as the services, programs, and activities that citizens can expect to be provided.
- It is an operational guide for department directors on how programs and activities are structured.
- It is a communication device providing the public and other entities with a document defined in a layperson's language as opposed to past budget's exclusive financial numbers format.

Addressing the Challenge

The 2018 Executive Budget is positively affected by moderate local economic growth in 2016; as a result, the amount of available property tax levy will increase to fund its 2018 budget. As of January 1, 2017, value of new construction during the previous 12 months was \$94 million (including TIDs) – approximately 4 percent increase in the City's valuation. Consequently, the City (by State law) is allowed to increase the property tax levy to fund 2018 operations and capital expenditures by \$824,128.

In addition, the Executive Budget recommends a \$310,000 increase in the tax levy due to an increase in 2018 debt service. Consequently, last year's assessed tax rate of \$9.55 per \$1,000 property valuation is estimated to increase by \$0.19 or \$9.74.

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Budget Overview

The 2018 proposed budget which includes monies for both operating and capital purposes totals \$121,071,811. This amount represents an increase of \$12,343,347 or 11.35 percent from the prior year – 2017 Amended budget.

The 2018 Executive Budget includes four new funds – Park Impact Fee Fund, TID 14 Capital Project Fund, TID 17 Capital Project Fund, and TID 18 Capital Project Fund.

Of the City's six fund categories, four fund categories are recommended to increase their expenditure levels: General Fund, Debt Service Funds, Capital Improvement Funds, and Proprietary Funds. Two remaining funds – Special Revenue Funds and Fiduciary Funds are recommended to either decrease or remain unchanged in its expenditures.

The largest fund expenditure change is the Capital Improvement Funds with a \$10,231,171 increase in comparison to 2017.

The following table presents a summary breakdown of budgets by fund.

Budget Summary				
	2017 Amended	2018 Proposed	Dollar Change	Percent Change
General Fund	\$36,553,873	\$37,001,007	\$447,134	12.23%
Special Revenue Funds	\$11,584,233	\$9,489,534	(\$2,094,699)	(18.08%)
MEG Unit Fund	\$53,827	\$53,827	\$0	0.00%
Community Development Block Grant Fund	\$934,943	\$467,471	(\$467,472)	(50.00%)
Housing Revolving Loan Fund	\$270,622	\$201,978	(\$68,644)	(25.37%)
Business Revolving Loan Fund	\$150,000	\$150,000	\$0	0.00%
Mead Library Fund	\$3,079,654	\$3,153,928	\$74,274	2.41%
Tourism Fund	\$2,013,503	\$1,465,246	(\$548,257)	(27.23%)
Park, Forestry, and Open Space Fund	\$110,000	\$122,500	\$12,500	11.36%
Park Impact Fee Fund	\$0	\$40,000	\$40,000	100.00%
Cable Television Fund	\$637,529	\$714,151	\$76,622	12.02%
Municipal Court Fund	\$824,253	\$907,000	\$82,747	10.04%
Ambulance Fund	\$1,200,000	\$1,000,000	(\$200,000)	(16.67%)
Special Assessment Fund	\$698,822	\$300,529	(\$398,293)	(56.99%)
Harbor Centre Marina Fund	\$911,080	\$854,100	(\$56,980)	(6.25%)
Redevelopment Authority Fund	\$620,000	\$50,000	(\$570,000)	(91.94%)
Storm Water Fund	\$80,000	\$8,804	(\$71,196)	(89.00%)
Debt Service Funds	\$7,769,080	\$8,597,472	\$828,392	10.66%
G O Debt Fund	\$4,551,988	\$4,662,883	\$110,895	2.44%
Convention Center Debt Fund	\$85,534	\$382,379	\$296,845	347.05%
TID 5 Debt Fund	\$3,448	\$0	(\$3,448)	(100.00%)
TID 6 Debt Fund	\$1,372,755	\$1,342,121	(\$30,634)	(2.23%)
TIF 10 Debt Fund	\$61,003	\$273,090	\$212,087	347.67%
TID 11 Debt Fund	\$460,769	\$148,050	(\$312,719)	(67.87%)

TID 12 Debt Fund	\$161,284	\$91,860	(\$69,424)	(43.04%)
TID 13 Debt Fund	\$298,044	\$150	(\$297,894)	(99.95%)
TID 14 Debt Fund	\$365,062	\$902,268	\$537,206	147.15%
TID 15 Debt Fund	\$158,815	\$131,973	(\$26,842)	(16.90%)
TIF 16 Debt Fund	\$86,434	\$497,106	\$410,672	475.13%
Environmental TID Debt Fund	\$163,944	\$165,592	\$1,648	1.01%
Capital Improvement Funds	\$19,585,909	\$29,817,080	\$10,231,171	52.24%
Capital Project Fund	\$8,230,820	\$10,627,018	\$2,396,198	29.11%
Capital Improvement Fund	\$9,650,600	\$10,735,863	\$1,085,263	11.25%
Industrial Park Fund	\$399,289	\$2,233,150	\$1,833,861	459.28%
TID 6 Capital Fund	\$61,000	\$0	(\$61,000)	(100.00%)
TID 12 Capital Fund	\$150,000	\$0	(\$150,000)	(100.00%)
TID 14 Capital Fund	\$33,700	\$1,500,000	\$1,466,300	4,351.04%
TID 16 Capital Fund	\$860,000	\$438,837	(\$421,163)	(48.97%)
TID 17 Capital Fund	\$14,500	\$1,091,000	\$1,076,500	7,424.14%
TID 18 Capital Fund	\$186,000	\$3,191,212	\$3,005,212	1,615.71%
Fiduciary Funds	\$2,000	\$2,000	\$0	0.00%
Cemetery Perpetual Care Fund	\$2,000	\$2,000	\$0	0.00%
Mead Public Library Trust Fund	\$0	\$0	\$0	0.00%
Proprietary Funds	\$33,233,369	\$36,164,718	\$2,931,349	8.82%
Motor Vehicle Fund	\$2,463,743	\$2,448,547	(\$15,196)	0.62%
Health Insurance Fund	\$7,412,984	\$7,313,694	(\$99,290)	(1.34%)
Liability Insurance Fund	\$598,900	\$598,200	(\$700)	(0.12%)
Workers Compensation Fund	\$659,178	\$642,600	(\$16,578)	(2.51%)
Information Technology Fund	\$905,857	\$1,032,895	\$127,038	14.02%
Boat Facilities Fund	\$198,435	\$92,735	(\$105,700)	(53.27%)
Parking Utility Fund	\$465,637	\$451,669	(\$13,968)	(3.00%)
Transit Utility Fund	\$4,062,830	\$3,923,122	(\$139,708)	(3.44%)
Water Utility Fund	\$9,121,878	\$11,206,029	\$2,084,151	22.85%
Wastewater Utility Fund	\$7,343,927	\$8,455,227	\$1,111,300	15.13%
Total Financial Plan	\$108,728,464	\$121,071,811	\$12,343,347	11.35%

In the City's largest (individual) fund - General Fund is recommended to increase by \$447,134 or 1 percent.

Personnel Change Highlights

Regarding personnel, the 2018 Executive Budget recommends the following changes over the 2017 Amended Budget authorized positions (positions are full-time unless otherwise noted):

- Addition of or expansion in the following positions: 0.19 Deputy City Clerk and 0.40 Assistant City Attorney II,
- Elimination of or reduction in the following position: 0.20 Assistant City Attorney I
- Continuation of the following positions that were created or proposed in the second half of 2017: Public Works Clerk I and Battalion Chief.

Capital Expenditures and Capital Improvement Projects Highlights

The approved 5-year Capital Improvement Program was the foundation for the consideration of the 2018 Executive Budget's list of capital improvement projects.

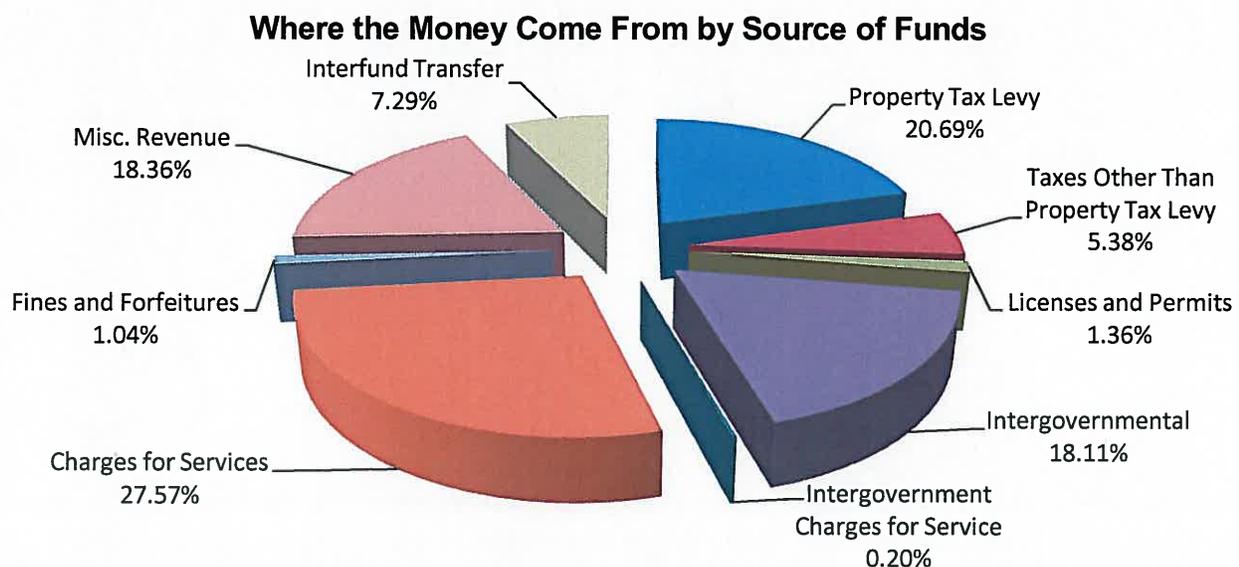
The following are some highlights:

- \$7,500,000 for the estimated 2018 (phase 1) cost to remodel the existing City Hall (project will continue into 2019 and subsequently, additional funding will be requested);
- \$3,140,000 for the reconstruction of the electrical distribution system at the wastewater treatment plant;
- \$1,202,750 for the overlay of Washington Avenue between Lakeshore Drive and South 20th Street (4,940 linear feet);
- \$1,500,000 for the reconstruction of Taylor Drive between Kohler Memorial Drive and Erie Avenue (1,350 linear feet);
- \$1,066,000 for the purchase of former railroad right-of-way for the future construction of a multimodal trail adjacent to Indiana Avenue;
- \$3,125,000 for the purchase of land for the expansion of the Sheboygan Business Center;
- \$4,000,000 for the development of the Butzen Sports Complex (with a majority of cost funded by donations);
- \$1,080,000 for the purchase of a replacement (20 year old) Fire Quint/Engine; and
- \$2,400,000 for the construction of a new elevated storage tank on the City's southside.

Income/Outgo

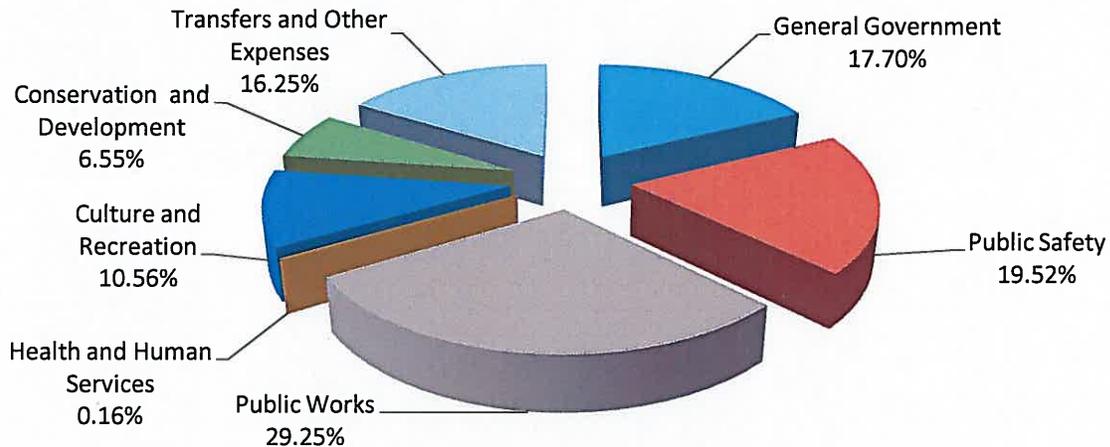
The following pie charts represent the city's income and outgo. Revenues are grouped by major category; expenditures are shown by program area and by type of expenditure.

Of the 2018 revenues (Source of Funds) as identified on the pie chart below, Charges for Services representing 26 percent which is the largest revenue source. The second largest category – Property Tax Levy represents 21 percent.



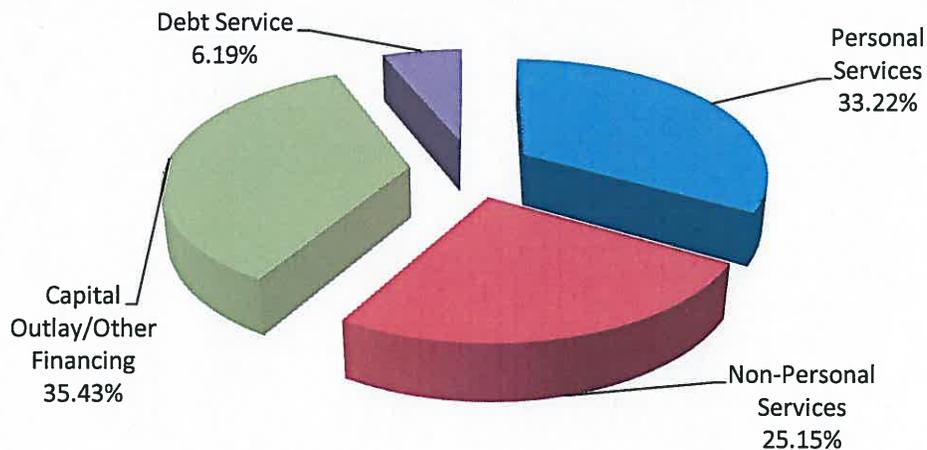
The chart on the following page depicts the breakdown of city expenditures and how the money is spent by program. Public Works and Public Safety represent the first and second largest areas of program appropriation, accounting for 29 percent and 19 percent respectively of the total financial program in 2018.

Where the Money Goes by Type of Program



The final chart depicts appropriation by expenditure type (Line Item Category). Personal Services represent the largest portion of the total financial program at 33.22 percent.

Where the Money Goes by Line Item Category



FINANCIAL ASSESSMENT

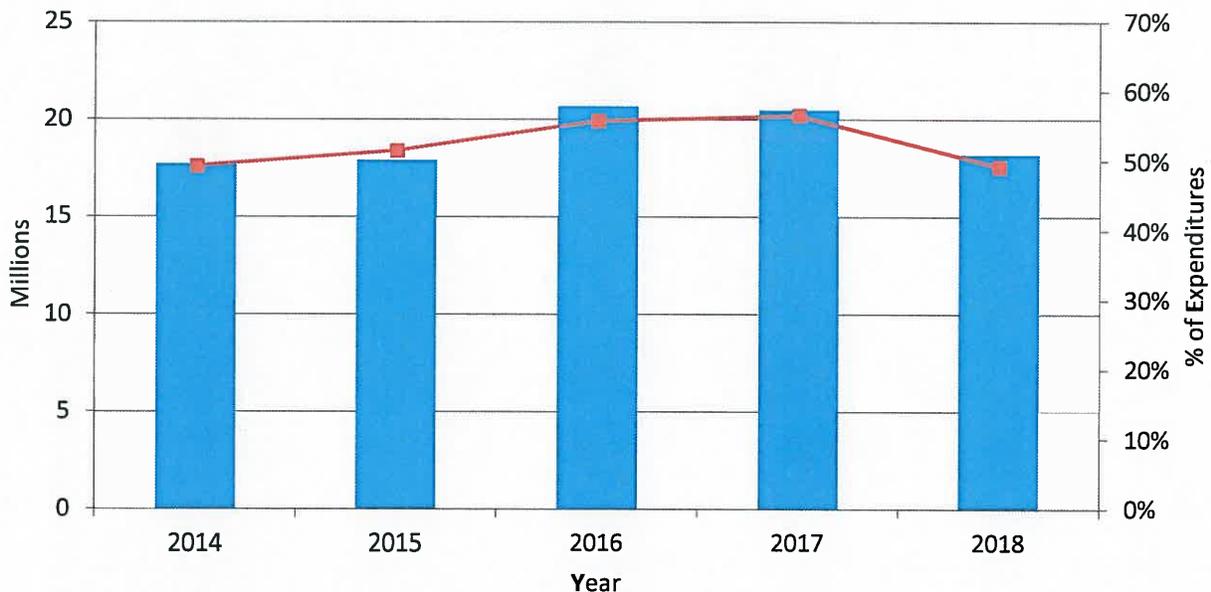
Sheboygan has developed and maintained a strong financial position through conservative financial management and adherence to sound fiscal analysis and policies. The proposed 2018 budget is no exception.

Fund Balances

One measure of a municipality's financial strength is the level of its fund balances. All of the City's six fund categories have a positive fund balance for 2018. The proposed budget recommends the use of \$4,847,843 or 12 percent of the projected January 1, 2018 Fund Balances for all funds, except Proprietary Funds. For the Proprietary Funds, the Net Position decreases by \$3,467,964 or 4 percent.

The city's 2018 uncommitted fund balance in the General Fund is projected to be \$18.1 million (or \$19.7 million total fund balance, including committed fund balance) as of December 31, 2018. This uncommitted fund balance represents 49 percent of 2018 General Fund estimated expenditure, which exceeds the recommended City's guideline of 25 percent. In comparison, the 2017 fund balance (as of December 31, 2017) is projected to be 57 percent of 2017 Estimated expenditures.

General Fund Balance By Dollar Amount and Percent of Expenditures*



*Uncommitted

Debt Management

In addition to the management of existing debt and associated reserves, the city also forecast future debt within a framework of policies priorities and financial capacity. Current and anticipated capital improvement objectives, available operating revenue, and tax base fluxuations are all evaluated on an ongoing basis to estimate the extent to which the city may issue additional tax supported debt. This active debt management aids in the development of a sustainable debt portfolio and is a key financial practice contributing to the maintenance of the city's favorable bond rating. The city's overall General Obligation debt as a percentage of the statutory limit including a recommendation to borrow an additional \$10,250,000 is 21 percent.

<u>As of December 31</u>	<u>Net Debt Outstanding</u>	<u>Ratio of Net Debt to Debt Capacity</u>
2015	\$33,075,255	27.5%
2016	\$34,834,532	28.5%
2017	\$34,774,581	20.6%
2018	\$39,555,492	20.6%

Bond Rating

The city's bond rating is further evidence of its financial strength. Sheboygan's general obligation bonds are currently rated Aa2 by Moody's Investors Service. Having solid financial policies and prudent financial management practices are principle reasons for this excellent bond rating. This high rating translates directly into lower interest rates on the city's debt.

Development Activity

The City of Sheboygan is located on the west shore of Lake Michigan and is substantially surrounded by the developed areas of the Towns of Wilson and Sheboygan and the Village of Kohler. As such, the City has limited opportunities for geographic expansion. An exception occurred in August, 2017 with the annexation of 400 acres from the Town of Wilson for a proposed golf course. The City continues to promote redevelopment of older sections of the community into a higher density.

Regarding new construction, the City has experienced in 2017, another year of limited single and two family home construction. A similar pace for single family construction is expected in 2018.

In summer 2017, construction continues on three downtown apartment projects: Portscape (Phase 1 and 2) – \$11.7 million valuation, High Pointe - \$15.1 million valuation, and Encore - \$10.2 million valuation. On the city's north side is the conversion of a former school building into the Washington School Apartments - \$7.0 million valuation. On the city's west side, construction was completed on Meadowland Apartments - \$4.7 million valuation.

A local insurance company, Acuity has recently completing a 240,000 square foot addition of office space and 640 car parking structure with a value of \$71 million. Also expected to be completed in 2017 is a 30,000 square foot addition to Sheboygan Paper Box.

For the first year since the Great Recession, existing residential properties have appreciated with a 6 percent increase in valuation.

BUDGETARY OUTLOOK

Due to the constraints of the State-imposed tax levy freeze on existing properties, the city can only receive additional tax levy for operating and capital project purposes from new (non-TID) development. Consequently, the Common Council took steps in 2015 and 2016 to increase revenues to accomplish its goal of improving city streets through its approval of or extension of user fees – Wheel Tax (vehicle registration fee) of approximately \$792,000 and Garbage Fee of approximately \$1.1 million. In 2016, the Sheboygan County Board of Supervisor implemented a 0.5 percent sales tax and allocated approximately \$411,000 to the City of Sheboygan for transportation-related expenses.

Significant private development projects slated for 2018 and 2019 includes construction of 159,253 square foot Meijer supercenter, construction of a 60,000 square foot art visual storage

facility, the Art Preserve, by John Michael Kohler Art Center on 39 acres, construction of an 8,400 square foot Commerce State Bank branch bank, construction of a 116 room Fairfield Inn and Suites, construction of a new 27,000 square foot FedEx distribution center, and approximately 60 unit apartment development along Kohler Memorial Drive.

The city will become directly involved in attracting new development by investing in the construction of a new business park on the southwest side of the city. With the creation of a new tax incremental district, construction of phase 1 is expected to begin in 2018.

CONCLUSION

The 2018 Executive Budget is committed to the city's policy of preserving Sheboygan's quality of life and solid financial position by achieving a balanced budget and making decisions within the context of its debt management plan.

Consistent with the city's effort to be transparent, the city will continue to provide quarterly financial information including revenue and expenditures. In addition to financial information, the city also presents key departmental and fund benchmarks.

I want to thank all of the city's Management Team, especially Finance Director/Treasurer Nancy Buss, and Budget Analyst Carrie Arenz for their assistance in developing the 2018 Executive Budget.

Respectively submitted,

A handwritten signature in cursive script that reads "Darrell Hofland". The signature is written in black ink and is followed by a horizontal line that extends to the right.

Darrell Hofland
City Administrator

City of Sheboygan

2018 Budget Facts



	Amended 2017	Executive 2018	CHANGE	
			\$	%
Governmental Funds Expenses:				
General Fund Expenses	\$36,553,873	\$37,001,007	\$447,134	1.22%
Levy Required	\$15,233,665	\$13,775,585	(\$1,458,080)	(9.57%)
Special Revenue Funds Expenses	\$11,584,233	\$9,489,534	(\$2,094,699)	(18.08%)
Levy Required	\$2,415,741	\$2,445,829	\$30,088	1.25%
Debt Funds Expenses	\$7,769,080	\$8,597,472	\$828,392	10.66%
Levy Required	\$2,886,889	\$3,196,889	\$310,000	10.74%
Capital Improvement Funds Expenses	\$19,585,909	\$29,817,080	\$10,231,171	52.24%
Levy Required	\$1,102,507	\$3,394,627	\$2,292,120	207.90%
Fiduciary Fund Expenses	\$2,000	\$2,000	\$0	0.00%
Levy Required	\$0	\$0	\$0	0.00%
Proprietary Funds Expenses:				
Enterprise Funds Expenses	\$21,192,707	\$24,128,782	\$2,936,075	13.85%
Levy Required	\$511,547	\$511,547	\$0	0.00%
Internal Service Funds Expenses	\$12,040,662	\$12,035,936	(\$4,726)	(0.04%)
Levy Required	\$0	\$0	\$0	0.00%
Total Expense	\$108,728,464	\$121,071,811	\$12,343,347	11.35%
Total Tax Levy	\$22,150,349	\$23,324,477	\$1,174,128	5.30%
Non-TID Property Tax Base				
Equalized	\$2,326,529,000	\$2,488,723,200	\$162,194,200	
Equalized Tax Rate*	\$9.521	\$9.372	(\$0.149)	(1.56%)
Equalized/Assessed Ratio	99.66%	96.20%		
Assessed Tax Rate*	\$9.5532	\$9.7423	\$0.189	1.98%

*per \$1,000 property valuation

2018 BUDGET SUMMARY

GOVERNMENTAL FUNDS

	General Fund	Special Revenue	Debt Service	Capital Improvement	Fiduciary Funds
Revenue					
Taxes	\$13,979,108	\$3,927,829	\$6,777,547	\$4,193,377	\$0
Licenses and Permits	879,850	625,000	0	0	0
Intergovernmental	14,235,784	1,743,497	53,639	1,674,641	0
Intergovernmental Charges for Services	227,000	0	0	0	0
Charges for Services	1,621,196	1,923,750	0	0	9,400
Fines and Forfeitures	269,000	902,000	0	0	0
Miscellaneous Revenue	393,615	347,069	547,499	18,443,763	7,864
Interfund Transfers	2,895,454	0	1,291,913	3,089,455	0
Total Revenue	\$34,501,007	\$9,469,145	\$8,670,598	\$27,401,236	\$17,264
Expenditures					
General Government	\$3,797,119	\$547,024	\$1,350	\$7,500,000	\$0
Public Safety	20,738,906	778,295	0	2,117,711	0
Public Works	8,600,207	862,904	0	4,094,500	0
Health and Human Services	192,440	0	0	0	750
Culture and Recreation	2,566,224	4,130,439	0	6,092,670	0
Conservation and Development	333,009	906,108	298,941	6,393,549	0
Transfers and other expenses	773,102	2,264,764	8,297,181	3,618,650	1,250
Total Expenditures	\$37,001,007	\$9,489,534	\$8,597,472	\$29,817,080	\$2,000
Excess of revenues over (under) expenditures	-\$2,500,000	-\$20,389	\$73,126	-\$2,415,844	\$15,264
Fund Balance, January 1	\$22,039,439	\$1,569,524	\$7,861,102	\$8,100,665	\$2,194,577
Fund Balance, December 31	\$19,539,439	\$1,549,135	\$7,934,228	\$5,684,821	\$2,209,841
Net Position, January 1	\$0	\$0	\$0	\$0	\$0
Net Position, December 31	\$0	\$0	\$0	\$0	\$0
Net Property Tax Required	\$13,775,585	\$2,445,829	\$3,196,889	\$3,394,627	\$0

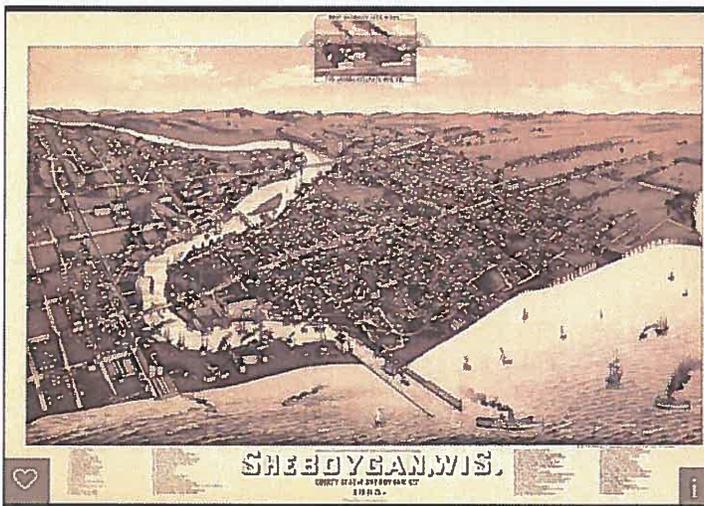
BUDGET SUMMARY

Proprietary Funds	2018 Executive	2017 Estimated	2016 Actual	2015 Actual	
\$511,547	\$29,389,408	27,908,791	27,490,550	27,242,546	Revenue
32,000	1,536,850	1,544,731	1,818,010	1,923,426	Taxes
2,707,127	20,414,688	18,585,251	16,289,386	16,094,267	Licenses and Permits
0	227,000	225,000	192,078	200,622	Intergovernmental
27,527,607	31,081,953	31,401,457	32,258,737	32,604,726	Intergovernmental Charges for Services
5,000	1,176,000	1,049,000	1,041,267	1,192,362	Charges for Services
965,682	20,705,492	10,159,872	17,776,481	13,222,310	Fines and Forfeitures
947,791	8,224,613	9,983,274	7,415,715	6,292,977	Miscellaneous Revenue
\$32,696,754	\$112,756,004	100,857,376	104,282,224	98,773,236	Interfund Transfers
					Total Revenue
\$9,587,389	\$21,432,882	13,466,273	12,929,520	13,477,004	Expenditures
0	23,634,912	22,337,363	23,302,690	21,253,681	General Government
21,852,538	35,410,149	32,309,567	27,794,163	25,280,042	Public Safety
0	193,190	226,577	233,901	234,405	Public Works
0	12,789,333	7,016,906	6,429,317	6,275,000	Health and Human Services
0	7,931,607	9,339,381	5,960,696	2,027,148	Culture and Recreation
4,724,791	19,679,738	19,498,190	24,769,151	20,362,424	Conservation and Development
\$36,164,718	\$121,071,811	104,194,257	101,419,438	88,909,704	Transfers and other expenses
					Total Expenditures
-\$3,467,964	-\$8,315,807	-3,336,881	2,862,786	9,863,532	Excess of revenues over (under) expenditures
\$0	\$41,765,307	43,977,059	43,174,090	35,618,176	Fund Balance, January 1
\$0	\$36,917,464	38,857,283	43,977,059	43,174,090	Fund Balance, December 31
\$84,882,075	\$84,882,075	86,007,204	83,947,387	81,639,769	Net Position, January 1
\$81,414,111	\$81,414,111	84,882,075	86,007,204	83,947,387	Net Position, December 31
\$511,547	\$23,324,477	\$22,150,349	\$21,728,810	\$21,677,093	Net Property Tax Required
	2,394,151,718	2,318,618,801	2,398,045,640	2,397,778,840	Assessed Valuation
	9.7423	9.5532	9.4958	9.5373	ASSESSED TAX RATE
	2,488,723,200	2,326,529,000	2,297,297,000	2,346,144,700	Equalized Valuation*
	9.3710	9.5210	9.4584	9.2395	EQUALIZED TAX RATE

* Valuation does not include Tax Incremental District valuation

Sheboygan was first witnessed in 1635 by Jean Nicolet who was exploring Lake Michigan and the Fox River Valley by canoe. After discovering the Upper Mississippi River in 1643, Sieur Louis Joliet and James Marquette passed by what would be Sheboygan. However, the first landing in Sheboygan did not occur until 1699 when Quebec missionary Father Saint Cosme came to intermingle with the then resident Potawatomi Indian Tribe.

The city's name is derived from the Indian language. However, reports of its meaning vary. A thesis by Jerome Francis Hesselink says that Sheboygan's name is derived from the Indian term "Sheu-wau-wau-gum" which means rumbling waters and refers to the many falls along the Sheboygan River. Local author, Janice Hildebrand reports that Sheboygan means "waterway between the lakes" referring to the connection of the Sheboygan River between Lake Michigan and Lake Winnebago. There are also several stories related to an Indian father declaring the birth of a new baby by saying, "She be a boy again," which was shortened through the years to Sheboygan. Regardless of which of these hypotheses are correct, the name was derived from the local Indian culture which first inhabited the area.



In 1846, Sheboygan was incorporated as a village. Sheboygan became a city in 1853. In 1891, Sheboygan was one of the great manufacturing centers of the state. The 1900's were highlighted further expansion of city services to its 22,962 citizens. In order to further protect the harbor from Lake Michigan's waves, a breakwater and lighthouse were built north of the river in 1900. In 1930, Sheboygan had 39,251 citizens and today has 49,203 residents.

Today, Sheboygan's strong work ethic in the manufacturing field continues to boast great job opportunities in our varied private and publically owned industries. Privately owned companies with strong roots include Rockline Industries, Torke Coffee, Scandia Plastics, and Plenco to name a few. Sheboygan's strategic location makes it an important transportation hub in east central Wisconsin, providing access by highway, rail, air, and water. Here we enjoy the lifestyle of small town America and the convenience of living 50 miles from Milwaukee, and 50 miles from Green Bay.

The City operates under a "Council-Manager" form of government with a City Administrator responsible for the day-to-day responsibilities of supervision, coordination, and administration of the City departmental activities; formulation, presentation, and administration of the budget. Policymaking and legislative authority are vested in a 16 member Common Council, which will reduce to 10 members in April 2018, chaired by the Common Council President.

The Sheboygan Police Department consists of 82 full-time sworn officers who provide 24-hour police protection. The Sheboygan Fire Department consists of 74 sworn officers and provides 24-hour fire and ambulance services to the residents of Sheboygan. The city partners with the Sheboygan Area School District Community Recreation organization to provide recreational needs to the community. The Senior Activity Center provides 642 active members with opportunities for the senior citizens. Mead Public Library provides library resources for the City and the surrounding townships. Sheboygan Water Utility, under the direction of the Board of Water Commissioners, provides water to the city from Lake Michigan and the Sheboygan Regional Wastewater Treatment Plant collects sewage waste from Sheboygan residents, surrounding towns and villages.



Shoreline Metro is the City's premier provider of public transportation to the Sheboygan metro area. Service is provided Monday through Saturday with most routes operating on a 30 minute schedule. All buses are equipped with bike racks and accessible buses for mobility concerns.

The Sheboygan Area School District (SASD) provides 26 schools and just over 10,300 students and is the largest district in the County. SASD provides a wide-variety of educational opportunities, ranging from four-year old kindergarten to college course offered at the high school level all taught by a highly-educated teaching staff.

Sheboygan is proud to have the University of Wisconsin-Sheboygan located within the municipal boundaries. UW-Sheboygan provides associate degrees, as well as several onsite bachelor degrees through collaborative programs with other University of Wisconsin schools.

Sheboygan County is home to Lakeland University. A liberal arts college offering both undergraduate and graduate degrees, Lakeland University provides students with an education that is broad in scope, comprehensive in spirit and focused in at least one area of study. Lakeshore Technical College (LTC) is a leading provider of technical education offering 89 career programs including associate degrees, technical diplomas, technical certificates and apprenticeship programs.

As the City advances in the future, these trends need to be taken into consideration as we plan our resources and services to residents. Today, Sheboygan is rich in opportunities to enjoy the good life. With the lake's scenic and recreational resources, a mix of housing and retail attractions, a broad-spectrum of cultural groups and established health care facilities generally found only in much larger communities, residents proudly call Sheboygan home.



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